

Professional Biography for SDNY Bankruptcy Court Register of Mediators *

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Updated: 2023

<u>I. Profession</u>	<u>Accrediting Agency or Jurisdiction</u>	<u>Date of Admission</u>
Attorney – 25+ years’ experience	<i>Business, Management & Finance, B.S. Degree, 1990</i> <i>J.D., 1994</i>	
<i>Bar Admissions:</i>	New York State Bar	1995
	New Jersey State Bar Association	1995
	SDNY	1995
	EDNY	1995
<i>Law Firms:</i>		
	Willkie Farr & Gallagher LLP	1994-2008
	Venable LLP	2008-2014
	Callari Partners LLC	2014-2022
	Raines Feldman Littrell LLP	2022-Present
<u>II. Professional Organization</u>	<u>Date of Admission</u>	<u>Active/Inactive</u>
American Bankruptcy Institute	1996	Active
Association for Corporate Growth	2007	Active
Turnaround Management Association	2005	Active
Opus Connect	2012	Active
New York City Bar Association – (Member of Committee on Bankruptcy and Corporate Reorganization)	1995	Active

III. General Professional Experience

Ms. Callari has practiced as a lawyer in the areas of bankruptcy and corporate law for almost thirty years, with twenty years at AmLaw 100 firms in New York, and her experience has touched all aspects of sophisticated insolvency work:

1994-2008 – Willkie Farr & Gallagher LLP
2008-2014 – Venable LLP

Ms. Callari then founded a boutique law firm, ultimately including seven attorneys, focused on general corporate, mergers and acquisitions, and corporate bankruptcy matters:

2014-2022 – Callari Partners LLC

Ms. Callari and members of her team joined the national law firm Raines Feldman Littrell LP when the firm opened its New York office, and she continues to practice in the area of corporate and bankruptcy matters:

2022-present – Raines Feldman Littrell LLP

IV. General Pertinent Experience:

- During her legal career, Ms. Callari has participated as a representative of a party in various mediations, including in the Lehman bankruptcy case, and has served as a mediator in various size matters in and outside the bankruptcy court setting. She also has many years of experience representing parties in both the defense and prosecution of avoidance actions in bankruptcy cases.
- She completed the American Bankruptcy Institute 40-hour bankruptcy mediation program at St. John's University School of Law.
- Ms. Callari was an adjunct instructor at a junior college teaching ADR courses.
- Ms. Callari also served as an adjunct professor at New York University, Continuing Legal Studies, teaching a corporate restructuring course.
- She also has spoken on panels regarding mediation and bankruptcy matters.

V. Mediation Training:

American Bankruptcy Institute 40-hour bankruptcy mediation program at St. John's University School of Law.

VI. Pertinent Bankruptcy Training:

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Debtor Representations.

Manage all aspects of business reorganizations and restructurings. Represent debtors in complex chapter 11 cases, from initial meetings with clients and preparation of cases through confirmation of plan of reorganization, including: developing strategy for cases; engaging in negotiations with creditors; preparing presentations to boards of directors; reviewing company business plans and negotiating plans of reorganization; preparing "first-day" motions and other pleadings throughout case handling asset sales including auctions; supervising preparation of schedules and SOFAS and other required reports; preparing witnesses; conducting discovery, including taking and defending depositions; drafting and negotiating settlement agreements; negotiating lease terminations and amendments; managing claims reconciliation and objection process; conducting avoidance claims analysis; and preparing disclosure statements, plans of reorganization and related documents. Sample representations: representing skilled nursing facilities in their chapter 11 cases, Foreign Representative in Chapter 15 cases; litigation trustee in avoidance actions seeking recoveries in excess of \$140 million; member of advisory board to litigation trustee; other debtor representations include Hechinger's Inc., Petrie Retail, Inc.; Starter, Inc., Werner's, G&G Shops, Winkelman's, and NEG PSE&G. Assists clients with out of court negotiations and strategies to avoid filing for bankruptcy.

Creditor Representations.

Represent creditors, landlords, lenders, financial advisors and other parties in interest in bankruptcy cases and in nonjudicial settings including appearances in court to protect clients' interests, preparing and defending proofs of claim, objecting to DIP financing motions, disclosure statements and plans, and defending against avoidance actions. Extensive representation of special servicers in and out of bankruptcy cases including General Growth Properties and Extended Stay, Inc. Other representations include representing equipment lender in various borrower bankruptcy cases, representing creditor on creditors' committee in highly publicized individual chapter 11 case Ho Wan Kwok, representing credit unions ad hoc committee in bankruptcy case, representing landlords in bankruptcy cases, represented REPO counter-party with \$700 million claim in Lehman Brothers Holdings, Inc. chapter 11 case, including successful mediation of claim, and advising clients on sale of claims.

Corporate Counseling/Private Equity Investment Representations.

Advise clients in connection with asset preservation and bankruptcy strategies, and respecting investment opportunities. Represent private equity and family office clients in connection with distressed investments, including investments ranging from \$5 million investment to \$365 million acquisitions. Advise clients on joint ventures, acquisitions, and divestitures, as well as on bankruptcy issues in connection with corporate transactions. Provided bankruptcy counseling and opinions in connection with securitizations and structured finance transactions. Negotiate business separation agreements. Successfully defended principal in veil piercing litigation and also prosecuted corporate separation for closely-held partnership. Assists clients with drafting and negotiating distribution and license agreements, employment related agreements, business separation agreements, and other general corporate documentation.

VII. General Pertinent Business or Legal Experience:

See responses above. In addition, her business degree, role as Managing Partner of Callari Partners LLC as well as her involvement with business strategies for corporate clients, have provided Ms. Callari with business insights that enable her to take a practical approach to mediating commercial disputes.