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I. Professional Accrediting Agency or Jurisdiction Date of Admission

Attorney Appellate Division, Second Department February 1979

II. Professional Organization Date of Admission Active/Inactive

III. General professional experience:

I am a mediator and arbitrator with JAMS. JAMS is the largest private provider of private mediation services in the world. I am nationally recognized as one of the leading experts on the evaluation of litigation risk, settlement strategy and mediation of cases involving financial services and complex commercial disputes. I have mediated and arbitrated hundreds of complex disputes since joining JAMS in 2010. My experience ranges broadly in case type. I have vast experience in many areas of law including: bankruptcy, employment, securities, financial markets, insurance, real estate and intellectual property. My expertise in these areas derives from two decades of extensive experience managing litigation and handling difficult, high profile financial services matters domestically and worldwide for JPMorgan Chase (JPMC) and its predecessor firms as well as my experience in private practice. I served as JPMC's Head of Litigation, Senior Vice President, and Associate General Counsel from 2003 until 2010. Litigation matters ran the full gamut from the most high profile securities and antitrust cases to workout and bankruptcy litigation, consumer class actions, employment matters, and international litigation and arbitration. I have been an active speaker at industry and litigation conferences and a participant in court-appointed focus groups.

## IV. General pertinent experience:

I am a mediator and arbitrator affiliated with JAMS, the largest provider of Mediation and arbitration services in the world, where I am a member of JAMS' Financial Services Practice Group. In connection with my JAMS association, I have undergone fifteen hours of formal mediation training, principally provided by Jay Folberg, former Dean of the University of San Francisco School of Law and co-author of **Mediation: the Roles of Advocate and Neutral**, and Jay Welsh, JAMS' General Counsel.

At JAMS, I have mediated numerous cases involving bankruptcy litigation. I was one of four neutrals appointed by then Bankruptcy Judge James Peck as a mediator in a certain category of cases in the Lehman Brothers Bankruptcy involving swap transactions under the ISDA Master Agreement and the effect of bankruptcy proceedings on the monies owed under the swap agreements. I mediated ten such cases and have also acted as the mediator at JAMS in other cases involving bankruptcies and bankruptcy law issues.

As mentioned above, I was in charge of all litigation arising out of workout and bankruptcy matters at JPMorgan Chase and its predecessor firms from 1990 until May 2003 when I became Head of Litigation worldwide. I served in that capacity until January 2010. As Head of Litigation, all workout and bankruptcy litigation matters continued to report to me.

During the time when I was in charge of workout and bankruptcy litigation at JPMorgan Chase, I had primary responsibility for a number of significant matters and their ultimate resolution such as (1) the litigation brought by JPMC against the insurance companies that had issued surety bonds relating to certain financial transactions involving Enron, (2) the actual and threatened litigation against Motorola, Raytheon, Lockheed-Martin, and others involving the collapse of Iridium and the related threatened bankruptcy litigation with the debtor and the creditors' committee, and (3) the worldwide litigation against the insurers of certain film financing.

During my tenure at JPMorgan Chase and its predecessor firms, I was the firm's representative at a number of the mediations or settlement discussions of its most significant matters and supervised countless other in-house lawyers who were acting in that capacity in many other cases. I personally negotiated or supervised settlements in a number of high profile matters including but not limited to the following:

- Negotiated the settlement in Enron following mediation with the bank lenders and purported successors-in-interests who together held over \$1 billion in Enron bank debt and was part of the team that negotiated JPMC's recovery of \$502 million plus claims valued at the time of \$75 million from certain insurance companies, the team that negotiated the \$2.2 billion settlement of the Newby class action, and the team that negotiated the settlements with the SEC and the New York District Attorney's Office
- Negotiated the \$55 million settlement following mediation of the claim of the bankruptcy trustee in American Business Financial Services
- Negotiated and supervised various settlements, which included mediations, with the noteholders, the SEC, and other parties involved with National Century Financial Enterprises
- Negotiated settlements, which included mediations, with other financial institutions, the trustee in bankruptcy, and the auditing firm for Arochem Corporation
- Part of the negotiating team that reached settlements related to Iridium with Motorola, Raytheon, Lockheed Martin, the Iridium creditors' committee, and other corporate defendants
- Negotiated settlement through a mediation during trial of a very significant litigation

## V. Mediation training:

I have undergone fifteen hours of formal mediation training sponsored by JAMS, and principally provided by Jay Folberg, former Dean of the University of San Francisco School of Law and co-author of Mediation: the Roles of Advocate and Neutral, and Jay Welsh, JAMS' General Counsel.

Additionally, I have participated in annual mediation programs at JAMS. I have also moderated a number of Continuing Learning Education programs as well as served as a participant on such panels.

## VI. Pertinent bankruptcy training:

As mentioned above, I was in charge of workout and bankruptcy litigation at JPMorgan Chase and its predecessor firms from June 1990 through May 2003. This included not only matters that were handled by outside counsel (certain of which are described in response to other questions) but also numerous bankruptcy proceedings, litigation, and related lawsuits involving promissory notes and guarantees and lender liability claims or counterclaims that were handled in-house including by me personally. For instance, I argued a case involving the rights of financial institutions against sureties in the New York State Court of Appeals. The cases for which JPMC had outside counsel included, among other things, (1) large corporate bankruptcies where the Firm was the agent bank, (2) large single asset real estate cases, (3) matters involving law firms and accounting firms, and (4) cases involving individuals and smaller companies. I was also involved on the Firm's behalf in the Orange County bankruptcy. After I became Head of Litigation at JPMorgan, the workout and bankruptcy litigation work continued to report to me, and I remained personally involved in many of the most significant matters such as the Enron and Washington Mutual Inc. bankruptcies. When I was at an outside law firm, I also tried and won a case in bankruptcy court.

## VII. General pertinent business or legal experience:

I am active in pro bono matters as a member of the Board of MFJ Legal Services. I also served as Chair of the Board for a two-year period. I was also instrumental in the founding of the JPMorgan Chase in-house pro bono program in 2006 and its subsequent administration. The program received a number of awards during my tenure at JPMorgan Chase. I was the recipient of the Matthew G. Leonard Award for Pro Bono Achievement from MFY Legal Services in 2008. I held JPMorgan Chase's seat on the Board of Directors of the Institute for Legal Reform in Washington (an affiliate of the U.S. Chamber of Commerce) and a member of the Audit Committee of the Board from 2009-2010. I also have been active as a speaker at numerous financial services and securities industry conferences and legal education programs.