

**Name:** Bettina M Whyte  
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| <b>I. Professional</b>                         | <b>Accrediting Agency or Jurisdiction</b> | <b>Date of Admission</b> |
|--|---|--------------------------|
| Certified Insolvency and Restructuring Advisor |   | 1996 (Inactive)          |

|                                   |  |      |
|-----------------------------------|--|------|
| Certified Turnaround Professional |  | 2006 |
|-----------------------------------|--|------|

| <b>II. Professional Organization</b>                         | <b>Date of Admission</b> | <b>Active/Inactive</b> |
|--|--------------------------|------------------------|
| American Bankruptcy Institute<br>Past President and Chairman | 1988                     | Active                 |

|  |      |        |
|--|------|--------|
| American College of Bankruptcy<br>Past Treasurer | 1996 | Active |
|--|------|--------|

|   |          |        |
|---|----------|--------|
| Turnaround Management Association<br>Past Secretary | Apr 1996 | Active |
|---|----------|--------|

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|--|-----------|--|
| Elected to the TMA Turnaround,<br>Restructuring and Distressed<br>Investing Hall of Fame | June 2013 |  |
|--|-----------|--|

|   |            |        |
|---|------------|--------|
| American Bankruptcy Institute<br>Commission to Study the Reform of<br>Chapter 11 – One of 17<br>Commissioners | April 2012 | Active |
|---|------------|--------|

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|-------|----------|--------|
| IWIRC | Sep 1994 | Active |
|-------|----------|--------|

|                                    |          |        |
|------------------------------------|----------|--------|
| International Insolvency Institute | Dec 2004 | Active |
|------------------------------------|----------|--------|

### **III. General professional experience:**

Bettina M Whyte is a nationally recognized leader in the financial improvement and operational restructuring industry and on matters related to corporate governance. Bettina has won accolades from industry, academia, business groups and the press for her success in fostering innovative solutions to difficult problems and in bringing stakeholders together to address common challenges.

Before starting her own consulting firm in 2015, Ms. Whyte was a Managing Director and Senior Adviser with Alvarez & Marsal, a global professional services firm specializing in performance improvement, business advisory services and interim management in restructuring situations. Until October of 2007, she was a Managing Director and the Head of the Special Situations Group at MBIA Insurance Corporation, a NYSE company. The Special Situations Group was formed by Ms. Whyte to work with bond issuers, providing them with strategies to improve their risk profile. From 1997 to 2005, Ms. Whyte was a Managing Director of AlixPartners. She is now focused on advising corporate boards and management on best practices and corporate governance matters, as well as assisting in mergers and acquisitions and capital markets transactions.

During her career, Bettina has served as an interim CEO, COO and Chief Restructuring Officer of large multi-national corporations in operational or financial stress with the goal of returning them to stability and profitability. She has also been appointed by Federal and State courts in numerous fiduciary positions, including as a Chapter 11 Trustee, a Receiver and as an Examiner. Bettina has been active in a broad range of industries, including oil and gas, utilities, commodity trading, consumer products, packaging, transportation, distribution, manufacturing, professional services and financial services.

### **IV. General pertinent experience:**

At the request of Chief Judge Michael Hogan (Ret), Ms. Whyte was retained by the US Federal District Court for the District of Oregon to serve as the court's expert pursuant to the Federal Rules of Evidence under 706(a) to negotiate between various parties to determine who should be selected as the Stalking Horse to purchase the \$1.8 billion of assets in the Sunwest joint bankruptcy and SEC Receivership matter. Her responsibilities were then expanded to mediate and/or arbitrate hundreds of millions of dollars of complex claims disputes, as well as to serve as the Fee Examiner to review in excess of \$42,900,000 in professional fees.

Additionally, she has served as a mediator in the US Bankruptcy Court for the Southern District of New York.

Currently, Ms. Whyte, is serving as the Federal Court appointment Independent Agent to represent COFINA in the Puerto Rico Title III case. The COFINA entity has issued \$18.8 billion worth of secured bonds through several offerings. In Ms. Whyte's capacity, she has been charged with either settling with the Commonwealth's Independent Agent or litigating both the validity and legality of the COFINA structure and the ownership of the collateral underlying the COFINA bonds.

She has also been engaged to mediate numerous matters involving highly complex financial issues and is on the Mediation Panel for the Southern District of New York.

**V. Mediation training:**

**VI. Pertinent bankruptcy training:**

See response to question II above.

**VII. General pertinent business or legal experience:**

Ms. Whyte serves on the board of directors of WestRock (NYSE), where she chairs the Nominating and Corporate Governance Committee, sits on the Compensation Committee and is a member of the Executive Committee. She is also on the board of Amerisure Insurance, a mutual insurance company, where she is the Chair of the Audit Committee and a member of the Investment and Acquisition Committee. Bettina also served on the board of AGL Resources (NYSE) until its acquisition by Southern Companies and was a member of the Finance and Risk Management Committee and on the Compensation Committee, which she chaired for seven years. Additionally, she was a member of the board of Annie's Homegrown (NYSE) where she was the Chair of the Audit Committee and helped guide the company through its highly successful IPO and then ultimate sale to General Mills.

Ms. Whyte has been a prominent speaker on insolvency, valuation and corporate governance matters and has been published in numerous magazines and journals, including the WSJ, Dow Jones Newsletter, CEO Magazine and CFO Magazine. She has also been a guest lecturer at the Harvard Business School, The Kellogg School of Management at Northwestern University, Columbia Business School, The Stern School of Business at New York University and The Krannert School of Business at Purdue University. She has been featured in *BusinessWeek*, *Working Woman Magazine*, *CEO Magazine*, *The Daily Deal*, *Board of Directors Magazine* and has appeared on the NBC Nightly News, MSNBC, CNN, Squawk Box and National Public Radio.

She is a Trustee of the National Museum of Wildlife Art of the United States and served as Vice Chair for the past two years.

Ms. Whyte has a B.S. in Industrial Economics from Purdue University and an MBA from the Kellogg School of Management at Northwestern University.