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**Date: July 30, 2015**

<b>I. Professional</b>	<b>Accrediting Agency or Jurisdiction</b>	<b>Date of Admission</b>
Attorney	State of New York	March 1, 1978
	United States District Court for the Southern District of New York	March 21, 1978
	United States District Court for the Eastern District of New York	March 22, 1978

<b>II. Professional Organization</b>	<b>Date of Admission</b>	<b>Active/Inactive</b>
Fellow of the American College of Bankruptcy	Current	Active
Fellow of the American Bar Foundation	Current	Active
American Bar Association	Current	Active
New York State Bar Association	Current	Active
Association of the Bar of the City of New York	Current	Active
Turnaround Management Association	Current	Active

### **III. General professional experience:**

I represent both debtors and creditors; my practice includes both out-of-court debt restructurings and the rehabilitation of financially distressed businesses under chapter 11 of the Bankruptcy Code. I regularly represent investors in and lenders to financially troubled companies, parties seeking to acquire the businesses or assets of financially troubled companies and buyers and sellers of distressed securities. My experience on some of the largest and most complex transactions — from leveraged buyouts to strategic mergers — has given me perspective and insight into the challenges of realizing maximum value and recovery from both distressed and non-distressed businesses and assets. I also have substantial experience in corporate boardrooms and judicial proceedings, and act as outside general counsel and strategic adviser to a number of financially strong corporate, institutional and regulatory clients in connection with financings and capital market transactions, including the issuance and restructuring of debt and equity securities and the structuring and implementation of mergers, acquisitions and joint ventures. In many of my engagements, I essentially used all of the tools and skill sets of an effective mediator to achieve a successful outcome for my clients.

### **IV. General pertinent experience:**

I have written numerous articles on bankruptcy and restructuring related subjects and I am a frequent speaker at seminars for clients and fellow professionals. I am a contributing author to Collier on Bankruptcy. I am also a regular lecturer for a course on Investing in Distressed

Securities taught by Professor Allan Brown at the New York University Leonard N. Stern School of Business.

**V. Mediation training:**

Participation in a two-day mediation training program conducted by The Institute for Conflict Management, Inc.

**VI. Pertinent bankruptcy training:**

I am the senior partner and chair of Fried Frank's Bankruptcy and Restructuring Practice and have been engaged in the practice of bankruptcy and restructuring law for more than 38 years. Under my leadership and direction, Fried Frank and Fried Frank bankruptcy and restructuring professionals have served in the most complex and sophisticated engagements and endeavors as attorneys for corporate debtors, investors, creditors, shareholders, and both official and ad hoc committees in myriad cases under title 11 and in out of court restructurings.

**VII. General pertinent business or legal experience:**

I was appointed chairman of the Board of Trustees of my undergraduate alma mater, Lehigh University in 2012 and have been an active member of the Board of Trustees since 2006. As Chairman of the Board, I serve as an ex officio member of over 16 standing committees and subcommittees of the Board of Trustees. I also served as the immediate past chair and I am a current member of the Dean's Advisory Council for Lehigh University's College of Business and Economics. In addition, I served as Chair of the Dean's Advisory Board for my law school alma mater, the Maurice A. Deane School of Law at Hofstra University.